#### Translation

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# Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 15, 2024

Company name: SOURCENEXT CORPORATION

Stock exchange listing: Tokyo

Stock code: 4344 URL http://www.sourcenext.com

Representative: President & COO Tomoaki Kojima

Inquiries: Director & CFO Fumihiko Aoyama TEL 03-6254-5231

Scheduled date of ordinary general meeting of shareholders: June 19, 2024 Scheduled date to file Securities Report: June 20, 2024

Scheduled date to commence dividend payments:

- Preparation of supplementary material on financial results:

Yes

Holding of financial results meeting:

Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

|                           | Net sales       |     | Operating profit |   | Ordinary profit |   | Profit attributable to owners of parent |   |
|---------------------------|-----------------|-----|------------------|---|-----------------|---|---|---|
|                           | Millions of yen | %   | Millions of yen  | % | Millions of yen | % | Millions of yen                         | % |
| Year ended March 31, 2024 | 11,334          | 9.5 | (2,271)          | _ | (2,239)         | _ | (2,169)                                 | _ |
| Year ended March 31, 2023 | 10,347          | 0.4 | (2,574)          | _ | (2,537)         | _ | (2,303)                                 | - |

|                           | Earnings per share | Diluted earnings per<br>share | Profit attributable to<br>owners of<br>parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|---------------------------|--------------------|-------------------------------|--|------------------------------|----------------------------|
|                           | Yen                | Yen                           | %  | %                            | %                          |
| Year ended March 31, 2024 | (16.01)            | -                             | (25.1)   | (12.3)                       | (20.0)                     |
| Year ended March 31, 2023 | (17.00)            | -                             | (24.5)   | (12.8)                       | (24.9)                     |

#### (2) Consolidated financial position

| •                    | Total assets    | Total assets Net assets |      | Net assets per share |  |
|----------------------|-----------------|-------------------------|------|----------------------|--|
|                      | Millions of yen | Millions of yen         | %    | Yen                  |  |
| As of March 31, 2024 | 16,811          | 8,389                   | 48.0 | 59.56                |  |
| As of March 31, 2023 | 19,639          | 9,903                   | 46.9 | 67.92                |  |

#### (3) Consolidated cash flows

|                           | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|---------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
|                           | Millions of yen                      | Millions of yen                      | Millions of yen                      | Millions of yen                            |
| Year ended March 31, 2024 | (765)                                | (1,501)                              | (1,163)                              | 3,130                                      |
| Year ended March 31, 2023 | 170                                  | (999)                                | 1,609                                | 6,484                                      |

#### 2. Cash dividends

|  |                 | Annu            | al dividends per | share           |       | Total cash        | Dividend payout ratio (Consolidated) | Ratio of dividends<br>to net assets<br>(Consolidated) |
|--|-----------------|-----------------|------------------|-----------------|-------|-------------------|--------------------------------------|---|
|  | 1st quarter-end | 2nd quarter-end | 3rd quarter-end  | Fiscal year-end | Total | dividends (Total) |                                      |   |
|  | Yen             | Yen             | Yen              | Yen             | Yen   | Millions of yen   | %                                    | %   |
| Year ended March 31, 2023                | -               | 0.00            |                  | 0.00            | 0.00  | 0                 | 0.0                                  | 0.0   |
| Year ended March 31, 2024                | =               | 0.00            | =                | 0.00            | 0.00  | 0                 | 0.0                                  | 0.0   |
| Year ending March 31, 2025<br>(Forecast) | _               | _               | _                | _               | _     |                   | -                                    |   |

#### 3. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No Changes in accounting policies due to other reasons:

No Changes in accounting estimates:

No Restatement of prior period financial statements:

No

#### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| Total named of issued shares at the end of the period (metading dedsar) shares) |                    |                           |                    |  |  |  |  |
|---|--------------------|---------------------------|--------------------|--|--|--|--|
| As of March 31, 2024  | 136,358,300 shares | As of March 31, 2023      | 136,349,600 shares |  |  |  |  |
| Number of treasury shares at the end of the                                     | e period           |                           |                    |  |  |  |  |
| As of March 31, 2024  | 800,024 shares     | As of March 31, 2023      | 800,024 shares     |  |  |  |  |
| Average number of shares during the perio                                       | d                  |                           |                    |  |  |  |  |
| Year ended March 31, 2024   | 135,553,950 shares | Year ended March 31, 2023 | 135,521,041 shares |  |  |  |  |

## Consolidated financial statements Consolidated balance sheets

| Current assets           Current assets         6,484,572         3,282,046           Accounts receivable - trade         1,264,988         1,980,324           Merchandise and finished goods         3,345,704         2,494,996           Raw materials and supplies         65,426         76,622           Advance payments to suppliers         860,637         681,883           Income taxes refund receivable         –         13,528           Other         485,574         233,219           Total current assets         12,506,905         8,762,622           Non-current assets         12,506,905         8,762,622           Property, plant and equipment         8         20,655         8,784           Property, plant and equipment         160,630         225,842         4           Accumulated depreciation         (140,564)         (144,993)         4           Buildings, net         2,005         80,848         8         8         4         -         -         -         4         1,44,993         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </th <th></th> <th>As of March 31, 2023</th> <th>As of March 31, 2024</th>                                   |                                     | As of March 31, 2023 | As of March 31, 2024 |
|---|-------------------------------------|----------------------|----------------------|
| Cash and deposits         6,484,572         3,282,046           Accounts receivable - trade         1,264,988         1,980,324           Merchandise and finished goods         3,345,704         2,494,996           Raw materials and suppliers         66,637         68,1883           Income taxes refund receivable         -         13,528           Other         485,574         233,219           Total current assets         12,506,905         8,762,622           Non-current assets         8,704         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings         160,630         225,842           Accumulated depreciation         (140,564)         (144,993)           We hicles         8,794         -           Accumulated depreciation         (8,794)         -           Vehicles, net         0         -           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Total property, plant and equipment         77,453         140,426           Intangible assets         1,078,590         1,001,086           Oftware         1,183,049         2,333,141   | Assets                              |                      |                      |
| Accounts receivable - trade         1,264,988         1,980,324           Merchandise and finished goods         3,345,704         2,494,996           Raw materials and supplies         65,426         76,622           Advance payments to suppliers         860,637         681,883           Income taxes refund receivable         -         13,528           Other         485,574         233,219           Total current assets         225,06,905         8,762,622           Non-current assets         8         760,6005         8,762,622           Non-current assets         8         160,630         225,842           Property, plant and equipment         160,630         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings, net         20,065         80,848           Vehicles         8,794         -           Accumulated depreciation         (8,794)         -           Vehicles, net         0         -           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Total property, plant and equipment         77,453         140,426           Intagjble assets   | Current assets                      |                      |                      |
| Merchandise and finished goods         3,345,704         2,494,996           Raw materials and supplies         65,426         76,622           Advance payments to suppliers         860,637         681,883           Income taxes refund receivable         -         13,528           Other         485,574         233,219           Total current assets         12,506,905         8,762,622           Non-current assets         8         70,005         8,762,622           Non-current assets         160,630         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings         160,630         225,842           Accumulated depreciation         (8,794)         -           Vehicles         8,794         -           Accumulated depreciation         (8,794)         -           Vehicles, net         0         -           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Total property, plant and equipment         77,453         140,426           Intagible assets         1,078,590         1,010,0  | Cash and deposits                   | 6,484,572            | 3,282,046            |
| Raw materials and supplies         65,426         76,622           Advance payments to suppliers         860,637         681,883           Income taxes refund receivable         -         13,528           Other         485,574         233,219           Total current assets         12,506,905         8,762,622           Non-current assets         Property, plant and equipment         160,630         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings, net         20,065         80,848           Vehicles         8,794         -           Accumulated depreciation         (8,794)         -           Vehicles, net         0         -           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Total property, plant and equipment         77,453         140,426           Intangible assets         1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,372,612         4,275,658           Deferred tax assets         506,055 <td>Accounts receivable - trade</td> <td>1,264,988</td> <td>1,980,324</td> | Accounts receivable - trade         | 1,264,988            | 1,980,324            |
| Advance payments to suppliers         860,637         681,883           Income taxes refund receivable         —         13,528           Other         485,574         233,219           Total current assets         12,506,905         8,762,622           Non-current assets         8         780,6005         8,762,622           Non-current assets         8         780,6005         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings, net         20,065         80,848           Vehicles         8,794         —           Accumulated depreciation         (8,794)         —           Vehicles, net         0         —           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Total property, plant and equipment         77,453         140,426           Intangible assets         1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,375,433         3,542,238           Investments and other assets         3,372,612 <td>Merchandise and finished goods</td> <td>3,345,704</td> <td>2,494,996</td>       | Merchandise and finished goods      | 3,345,704            | 2,494,996            |
| Income taxes refund receivable         —         13,528           Other         485,574         233,219           Total current assets         12,506,905         8,762,622           Non-current assets         Property, plant and equipment           Buildings         160,630         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings, net         20,065         80,848           Vehicles         8,794         —           Accumulated depreciation         (8,794)         —           Vehicles, net         0         —           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         30,055,433         3,542,238           Investments securities         3,372,612         4,275,658  | Raw materials and supplies          | 65,426               | 76,622               |
| Other         485,574         233,219           Total current assets         12,506,905         8,762,622           Non-current assets           Property, plant and equipment         3160,630         225,842           Buildings         160,630         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings, net         20,065         80,848           Vehicles         8,794         -           Accumulated depreciation         (8,794)         -           Vehicles, net         0         -           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Total property, plant and equipment         77,453         140,426           Intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545 <t< td=""><td>Advance payments to suppliers</td><td>860,637</td><td>681,883</td></t<>                    | Advance payments to suppliers       | 860,637              | 681,883              |
| Total current assets         12,506,905         8,762,622           Non-current assets         Property, plant and equipment           Buildings         160,630         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings, net         20,065         80,848           Vehicles         8,794         -           Accumulated depreciation         (8,794)         -           Vehicles, net         0         -           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876   | Income taxes refund receivable      | _                    | 13,528               |
| Non-current assets           Property, plant and equipment         Buildings         160,630         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings, net         20,065         80,848           Vehicles         8,794         —           Accumulated depreciation         (8,794)         —           Vehicles, net         0         —           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         7,132,432   | Other                               | 485,574              | 233,219              |
| Property, plant and equipment         Buildings         160,630         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings, net         20,065         80,848           Vehicles         8,794         —           Accumulated depreciation         (8,794)         —           Vehicles, net         0         —           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Total property, elant and equipment         77,453         140,426           Intangible assets         1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,8   | Total current assets                | 12,506,905           | 8,762,622            |
| Buildings         160,630         225,842           Accumulated depreciation         (140,564)         (144,993)           Buildings, net         20,065         80,848           Vehicles         8,794         —           Accumulated depreciation         (8,794)         —           Vehicles, net         0         —           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876  | Non-current assets                  |                      |                      |
| Accumulated depreciation         (140,564)         (144,993)           Buildings, net         20,065         80,848           Vehicles         8,794         -           Accumulated depreciation         (8,794)         -           Vehicles, net         0         -           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876  | Property, plant and equipment       |                      |                      |
| Buildings, net         20,065         80,848           Vehicles         8,794         —           Accumulated depreciation         (8,794)         —           Vehicles, net         0         —           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876  | Buildings                           | 160,630              | 225,842              |
| Vehicles         8,794         —           Accumulated depreciation         (8,794)         —           Vehicles, net         0         —           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876   | Accumulated depreciation            | (140,564)            | (144,993)            |
| Accumulated depreciation         (8,794)         -           Vehicles, net         0         -           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876  | Buildings, net                      | 20,065               | 80,848               |
| Vehicles, net         0         -           Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876   | Vehicles                            | 8,794                | _                    |
| Tools, furniture and fixtures         225,016         233,100           Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876   | Accumulated depreciation            | (8,794)              | _                    |
| Accumulated depreciation         (167,628)         (173,523)           Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         \$\$1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         \$\$1,078,590         4,275,658           Deferred tax assets         \$\$506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876   | Vehicles, net                       | 0                    | _                    |
| Tools, furniture and fixtures, net         57,388         59,577           Total property, plant and equipment         77,453         140,426           Intangible assets         1,183,049         2,333,141           Contract based intangible assets         1,078,590         1,001,086           Other         813,793         208,010           Total intangible assets         3,075,433         3,542,238           Investments and other assets         3,372,612         4,275,658           Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876  | Tools, furniture and fixtures       | 225,016              | 233,100              |
| Total property, plant and equipment       77,453       140,426         Intangible assets       1,183,049       2,333,141         Contract based intangible assets       1,078,590       1,001,086         Other       813,793       208,010         Total intangible assets       3,075,433       3,542,238         Investments and other assets       1nvestment securities       3,372,612       4,275,658         Deferred tax assets       506,055       2,251         Other       100,878       88,302         Total investments and other assets       3,979,545       4,366,212         Total non-current assets       7,132,432       8,048,876   | Accumulated depreciation            | (167,628)            | (173,523)            |
| Intangible assets       1,183,049       2,333,141         Contract based intangible assets       1,078,590       1,001,086         Other       813,793       208,010         Total intangible assets       3,075,433       3,542,238         Investments and other assets       1nvestments securities       3,372,612       4,275,658         Deferred tax assets       506,055       2,251         Other       100,878       88,302         Total investments and other assets       3,979,545       4,366,212         Total non-current assets       7,132,432       8,048,876   | Tools, furniture and fixtures, net  | 57,388               | 59,577               |
| Software       1,183,049       2,333,141         Contract based intangible assets       1,078,590       1,001,086         Other       813,793       208,010         Total intangible assets       3,075,433       3,542,238         Investments and other assets       1nvestments ecurities       3,372,612       4,275,658         Deferred tax assets       506,055       2,251         Other       100,878       88,302         Total investments and other assets       3,979,545       4,366,212         Total non-current assets       7,132,432       8,048,876   | Total property, plant and equipment | 77,453               | 140,426              |
| Contract based intangible assets       1,078,590       1,001,086         Other       813,793       208,010         Total intangible assets       3,075,433       3,542,238         Investments and other assets       1nvestment securities       3,372,612       4,275,658         Deferred tax assets       506,055       2,251         Other       100,878       88,302         Total investments and other assets       3,979,545       4,366,212         Total non-current assets       7,132,432       8,048,876  | Intangible assets                   |                      |                      |
| Other       813,793       208,010         Total intangible assets       3,075,433       3,542,238         Investments and other assets       3,372,612       4,275,658         Deferred tax assets       506,055       2,251         Other       100,878       88,302         Total investments and other assets       3,979,545       4,366,212         Total non-current assets       7,132,432       8,048,876   | Software                            | 1,183,049            | 2,333,141            |
| Total intangible assets       3,075,433       3,542,238         Investments and other assets       3,372,612       4,275,658         Deferred tax assets       506,055       2,251         Other       100,878       88,302         Total investments and other assets       3,979,545       4,366,212         Total non-current assets       7,132,432       8,048,876   | Contract based intangible assets    | 1,078,590            | 1,001,086            |
| Investments and other assets       3,372,612       4,275,658         Deferred tax assets       506,055       2,251         Other       100,878       88,302         Total investments and other assets       3,979,545       4,366,212         Total non-current assets       7,132,432       8,048,876   | Other                               | 813,793              | 208,010              |
| Investment securities       3,372,612       4,275,658         Deferred tax assets       506,055       2,251         Other       100,878       88,302         Total investments and other assets       3,979,545       4,366,212         Total non-current assets       7,132,432       8,048,876  | Total intangible assets             | 3,075,433            | 3,542,238            |
| Deferred tax assets         506,055         2,251           Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876  | Investments and other assets        |                      |                      |
| Other         100,878         88,302           Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876  | Investment securities               | 3,372,612            | 4,275,658            |
| Total investments and other assets         3,979,545         4,366,212           Total non-current assets         7,132,432         8,048,876   | Deferred tax assets                 | 506,055              | 2,251                |
| Total non-current assets 7,132,432 8,048,876  | Other                               | 100,878              | 88,302               |
|   | Total investments and other assets  | 3,979,545            | 4,366,212            |
|   | Total non-current assets            | 7,132,432            | 8,048,876            |
|   | Total assets                        | 19,639,337           | 16,811,498           |

|   |                      | (Thousands of yell)  |
|---|----------------------|----------------------|
|   | As of March 31, 2023 | As of March 31, 2024 |
| Liabilities   |                      |                      |
| Current liabilities                                   |                      |                      |
| Accounts payable - trade                              | 259,289              | 312,072              |
| Short-term borrowings                                 | 4,600,000            | 3,825,000            |
| Current portion of long-term borrowings               | 520,080              | 520,080              |
| Accounts payable - other                              | 913,133              | 768,911              |
| Income taxes payable                                  | 36,712               | 39,466               |
| Unearned revenue                                      | 439,529              | 529,274              |
| Provision for bonuses                                 | 26,115               | 42,263               |
| Other   | 609,696              | 292,021              |
| Total current liabilities                             | 7,404,557            | 6,329,090            |
| Non-current liabilities                               |                      |                      |
| Long-term borrowings                                  | 2,129,820            | 1,609,740            |
| Long-term unearned revenue                            | 201,928              | 272,140              |
| Deferred tax liabilities                              | _                    | 164,114              |
| Other   | _                    | 46,849               |
| Total non-current liabilities                         | 2,331,748            | 2,092,845            |
| Total liabilities                                     | 9,736,305            | 8,421,935            |
| Net assets  |                      |                      |
| Shareholders' equity                                  |                      |                      |
| Share capital   | 3,701,935            | 3,703,401            |
| Capital surplus                                       | 7,332,327            | 7,545,969            |
| Retained earnings                                     | (1,889,953)          | (4,059,938)          |
| Treasury shares                                       | (163,122)            | (163,122)            |
| Total shareholders' equity                            | 8,981,187            | 7,026,310            |
| Accumulated other comprehensive income                |                      |                      |
| Valuation difference on available-for-sale securities | 125,156              | 829,149              |
| Foreign currency translation adjustment               | 99,631               | 218,343              |
| Total accumulated other comprehensive income          | 224,788              | 1,047,492            |
| Share acquisition rights                              | 258,724              | 315,759              |
| Non-controlling interests                             | 438,332              | =                    |
| Total net assets                                      | 9,903,032            | 8,389,563            |
| Total liabilities and net assets                      | 19,639,337           | 16,811,498           |
|   |                      | , ,                  |

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2023 March 31, 2024 Net sales 10,347,679 11,334,366 Cost of sales 5,373,766 5,230,803 Gross profit 4,973,913 6,103,562 Selling, general and administrative expenses Promotion expenses 403,364 517,165 Salaries 1,127,349 1,306,508 Provision for bonuses 26,115 42,263 Outsourcing expenses 2,413,726 1,818,523 1,702,652 1,505,431 Advertising expenses 2,589,921 2,470,739 Total selling, general and administrative expenses 8,375,017 7,548,745 (2,574,832)(2,271,454)Operating loss Non-operating income Interest income 5,104 3,909 Dividend income 2,088 2,271 Foreign exchange gains 162,838 249,056 Gain on investments in silent partnerships 24,681 26,327 13,356 Other 4,845 199,558 294,921 Total non-operating income Non-operating expenses 70,189 Interest expenses 52,515 Share of loss of entities accounted for using equity method 101,747 155,614 8,182 514 Share issuance costs Litigation expenses 36,000 Other 88 659 162,533 262,977 Total non-operating expenses Ordinary loss (2,537,807)(2,239,511)Extraordinary income Gain on sale of investment securities 20,094 54,703 8,293 Gain on reversal of share acquisition rights 26,786 Total extraordinary income 28,387 81,489 Extraordinary losses Loss on valuation of investment securities 6,348 6,348 Total extraordinary losses Loss before income taxes (2,515,768)(2,158,021)Income taxes - current 10,190 6,219 357,220 Income taxes - deferred 1,337 Total income taxes 11,528 363,440 (2,527,297)(2,521,461) Loss Loss attributable to non-controlling interests (223,462)(351,477)Loss attributable to owners of parent (2,303,834)(2,169,984)

# Consolidated statements of comprehensive income

| (Thousands of yen) |
|--------------------|
| Fiscal year ended  |
| March 31, 2024     |
| (2,521,461)        |
|                    |
| 703 992            |

|   | Fiscal year ended | Fiscal year ended |
|---|-------------------|-------------------|
|   | March 31, 2023    | March 31, 2024    |
| Loss  | (2,527,297)       | (2,521,461)       |
| Other comprehensive income                            |                   |                   |
| Valuation difference on available-for-sale securities | 63,924            | 703,992           |
| Foreign currency translation adjustment               | 35,476            | 114,032           |
| Total other comprehensive income                      | 99,401            | 818,025           |
| Comprehensive income                                  | (2,427,895)       | (1,703,436)       |
| Comprehensive income attributable to                  |                   |                   |
| Comprehensive income attributable to owners of parent | (2,206,793)       | (1,347,279)       |
| Comprehensive income attributable to non-controlling  | (221 101)         | (256 157)         |
| interests   | (221,101)         | (356,157)         |

# **Consolidated statements of changes in equity** Fiscal year ended March 31, 2023

|   |               | Shareholders' equity |                   |                 |                            |  |  |
|---|---------------|----------------------|-------------------|-----------------|----------------------------|--|--|
|   | Share capital | Capital surplus      | Retained earnings | Treasury shares | Total shareholders' equity |  |  |
| Balance at beginning of period  | 3,695,284     | 5,509,249            | 413,880           | (163,122)       | 9,455,292                  |  |  |
| Changes during period   |               |                      |                   |                 |                            |  |  |
| Issuance of new shares - exercise of share acquisition rights                             | 6,651         | 6,651                |                   |                 | 13,302                     |  |  |
| Profit (loss) attributable to owners of parent  |               |                      | (2,303,834)       |                 | (2,303,834)                |  |  |
| Change in ownership interest of parent due to transactions with non-controlling interests |               | 1,816,427            |                   |                 | 1,816,427                  |  |  |
| Net changes in items other than shareholders' equity                                      |               |                      |                   |                 | _                          |  |  |
| Total changes during period   | 6,651         | 1,823,078            | (2,303,834)       | _               | (474,105)                  |  |  |
| Balance at end of period  | 3,701,935     | 7,332,327            | (1,889,953)       | (163,122)       | 8,981,187                  |  |  |

|   | Accumulate   | ed other comprehens                           | sive income                                  |                          |                           |                  |
|---|--|---|--|--------------------------|---------------------------|------------------|
|   | Valuation<br>difference on<br>available-for-sale<br>securities | Foreign currency<br>translation<br>adjustment | Total accumulated other comprehensive income | Share acquisition rights | Non-controlling interests | Total net assets |
| Balance at beginning of period  | 61,232   | 66,515  | 127,747                                      | 200,159                  | 176,061                   | 9,959,260        |
| Changes during period   |  |   |  |                          |                           |                  |
| Issuance of new shares - exercise of share acquisition rights                             |  |   |  |                          |                           | 13,302           |
| Profit (loss) attributable to owners of parent  |  |   |  |                          |                           | (2,303,834)      |
| Change in ownership interest of parent due to transactions with non-controlling interests |  |   |  |                          |                           | 1,816,427        |
| Net changes in items other than shareholders' equity                                      | 63,924   | 33,116  | 97,040                                       | 58,565                   | 262,270                   | 417,877          |
| Total changes during period   | 63,924   | 33,116  | 97,040                                       | 58,565                   | 262,270                   | (56,228)         |
| Balance at end of period  | 125,156  | 99,631  | 224,788                                      | 258,724                  | 438,332                   | 9,903,032        |

|   |                      |                 |                   |                 | • /                        |  |
|---|----------------------|-----------------|-------------------|-----------------|----------------------------|--|
|   | Shareholders' equity |                 |                   |                 |                            |  |
|   | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |  |
| Balance at beginning of period  | 3,701,935            | 7,332,327       | (1,889,953)       | (163,122)       | 8,981,187                  |  |
| Changes during period   |                      |                 |                   |                 |                            |  |
| Issuance of new shares - exercise of share acquisition rights                             | 1,466                | 1,466           |                   |                 | 2,932                      |  |
| Profit (loss) attributable to owners of parent  |                      |                 | (2,169,984)       |                 | (2,169,984)                |  |
| Change in ownership interest of parent due to transactions with non-controlling interests |                      | 212,175         |                   |                 | 212,175                    |  |
| Net changes in items other than shareholders' equity                                      |                      |                 |                   |                 | _                          |  |
| Total changes during period   | 1,466                | 213,642         | (2,169,984)       | -               | (1,954,876)                |  |
| Balance at end of period  | 3,703,401            | 7,545,969       | (4,059,938)       | (163,122)       | 7,026,310                  |  |

|   | Accumulated other comprehensive income                         |   |  |                          |                           |                  |
|---|--|---|--|--------------------------|---------------------------|------------------|
|   | Valuation<br>difference on<br>available-for-sale<br>securities | Foreign currency<br>translation<br>adjustment | Total accumulated other comprehensive income | Share acquisition rights | Non-controlling interests | Total net assets |
| Balance at beginning of period  | 125,156  | 99,631  | 224,788                                      | 258,724                  | 438,332                   | 9,903,032        |
| Changes during period   |  |   |  |                          |                           |                  |
| Issuance of new shares - exercise of share acquisition rights                             |  |   |  |                          |                           | 2,932            |
| Profit (loss) attributable to owners of parent  |  |   |  |                          |                           | (2,169,984)      |
| Change in ownership interest of parent due to transactions with non-controlling interests |  |   |  |                          |                           | 212,175          |
| Net changes in items other than shareholders' equity                                      | 703,992  | 118,712                                       | 822,704                                      | 57,034                   | (438,332)                 | 441,407          |
| Total changes during period   | 703,992  | 118,712                                       | 822,704                                      | 57,034                   | (438,332)                 | (1,513,469)      |
| Balance at end of period  | 829,149  | 218,343                                       | 1,047,492                                    | 315,759                  |                           | 8,389,563        |

### Consolidated statements of cash flows

|  |                   | (Thousands of yen) |
|--|-------------------|--------------------|
|  | Fiscal year ended | Fiscal year ended  |
|  | March 31, 2023    | March 31, 2024     |
| Cash flows from operating activities                                 |                   |                    |
| Loss before income taxes   | (2,515,768)       | (2,158,02          |
| Depreciation   | 444,125           | 406,588            |
| Amortization of software   | 672,046           | 679,40             |
| Amortization of goodwill   | 14,425            | -                  |
| Share-based payment expenses   | 71,273            | 84,68              |
| Amortization of tademark right                                       | 3,298             | 2,59               |
| Increase (decrease) in provision for bonuses                         | (75,008)          | 11,48              |
| Interest and dividend income   | (7,192)           | (6,18)             |
| Interest expenses  | 52,515            | 70,18              |
| Share of loss (profit) of entities accounted for using equity method | 101,747           | 155,61             |
| Share issuance costs   | 8,182             | 51                 |
| Loss (gain) on sale of investment securities                         | (20,094)          | (54,70             |
| Gain on reversal of share acquisition rights                         | (8,293)           | (26,78             |
| Loss (gain) on valuation of investment securities                    | 6,348             | (20,76             |
| Decrease (increase) in trade receivables                             | 155,812           | (697,42            |
| Decrease (increase) in inventories                                   | 997,420           | 896,86             |
| Decrease (increase) in advance payments to suppliers                 | 229,565           | 178,75             |
| Increase (decrease) in trade payables                                | (177,009)         | 29,93              |
| Increase (decrease) in accounts payable - other                      | 44,674            | (123,14            |
| Increase (decrease) in unearned revenue                              | 49,557            | 89,74              |
| Increase (decrease) in long-term unearned revenue                    | 85,885            | 70,21              |
| Increase/decrease in consumption taxes payable/consumption           | 270,495           | (202,90            |
| taxes refund receivable  | 270,493           | (202,90            |
| Other, net   | (205,485)         | (91,19             |
| Subtotal   | 198,521           | (683,76            |
| Interest and dividends received                                      | 7,182             | 3,87               |
| Interest paid  | (52,866)          | (65,53             |
| Income taxes paid  | (10,049)          | (19,60)            |
| Income taxes refund  | 28,155            | ·<br>-             |
| Net cash provided by (used in) operating activities                  | 170,943           | (765,03            |
| Cash flows from investing activities                                 | ·                 |                    |
| Payments into time deposits  | _                 | (217,55            |
| Proceeds from withdrawal of time deposits                            | _                 | 73,53              |
| Purchase of property, plant and equipment                            | (6,739)           | (20,47             |
| Purchase of software   | (1,073,983)       | (1,562,46          |
| Purchase of investment securities                                    | (37,500)          | (1,002,10          |
| Proceeds from sale of investment securities                          | 43,358            | 225,10             |
| Payments from collection of lease and guarantee deposits             | 75,522            |                    |
| Net cash provided by (used in) investing activities                  | (999,341)         | (1,501,862         |

|  |                   | (Thousands of yen)                  |  |
|--|-------------------|-------------------------------------|--|
|  | Fiscal year ended | Fiscal year ended<br>March 31, 2024 |  |
|  | March 31, 2023    |                                     |  |
| Cash flows from financing activities                         |                   |                                     |  |
| Net increase (decrease) in short-term borrowings             | (1,000,000)       | (775,000)                           |  |
| Proceeds from long-term borrowings                           | 1,000,000         | -                                   |  |
| Repayments of long-term borrowings                           | (691,080)         | (520,080)                           |  |
| Proceeds from issuance of shares resulting from exercise of  | 0.007             | 2.071                               |  |
| share acquisition rights                                     | 8,887             | 2,071                               |  |
| Proceeds from share issuance to non-controlling shareholders | 2,291,617         | 129,486                             |  |
| Dividends paid   | (74)              | (8)                                 |  |
| Net cash provided by (used in) financing activities          | 1,609,350         | (1,163,530)                         |  |
| Effect of exchange rate change on cash and cash equivalents  | 252,527           | 76,488                              |  |
| Net increase (decrease) in cash and cash equivalents         | 1,033,480         | (3,353,936)                         |  |
| Cash and cash equivalents at beginning of period             | 5,451,092         | 6,484,572                           |  |
| Cash and cash equivalents at end of period                   | 6,484,572         | 3,130,636                           |  |